

Workshop 7:

Non-Government Funded Services Run by Social Service Agencies

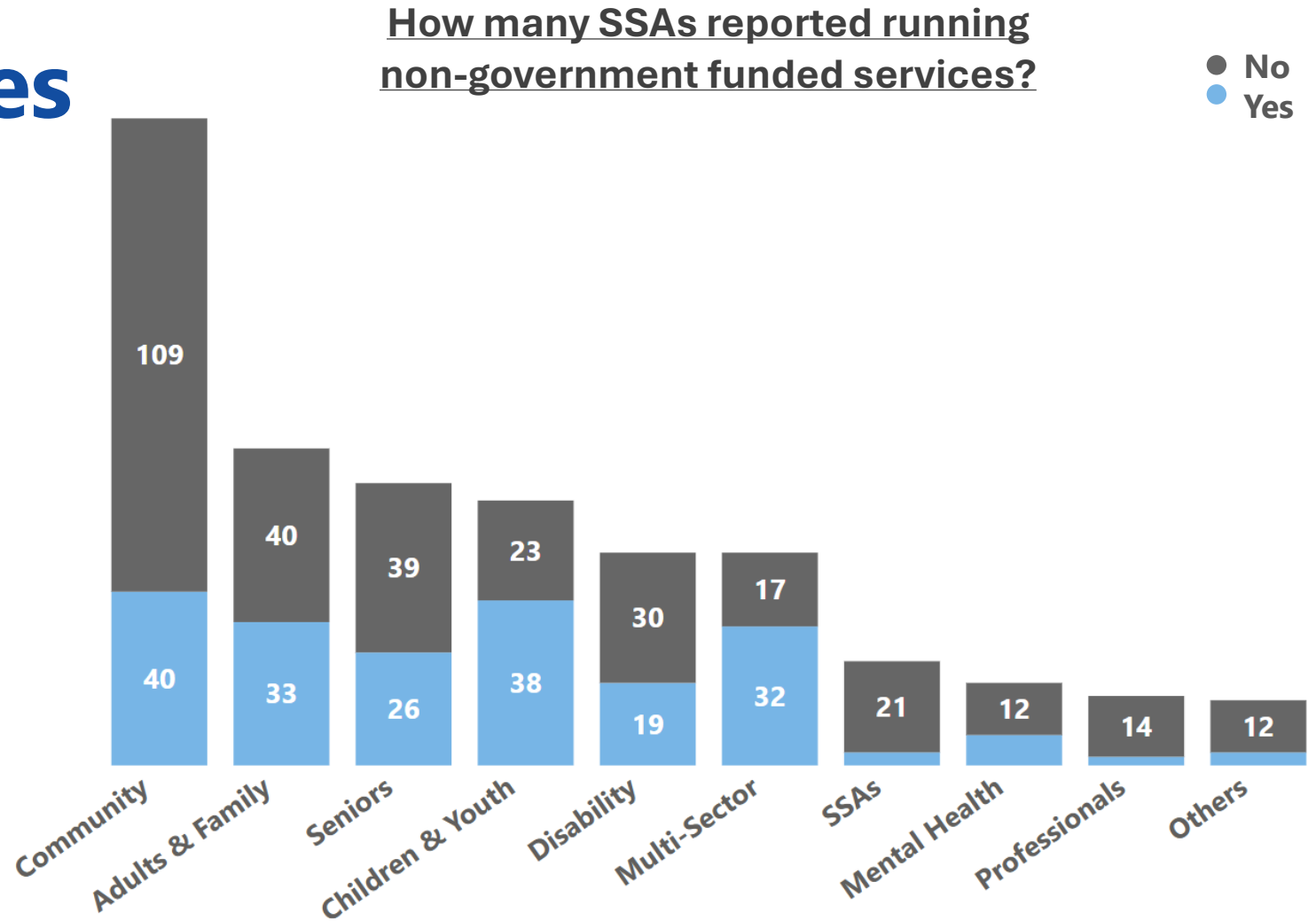
11:00am -12:30pm / 04:00pm – 05:30pm

Speaker: Emma Lee, Service Planning, NCSS

Data was collected from SSAs via the NCSS Membership Renewal Survey 2024.

Many players and programmes

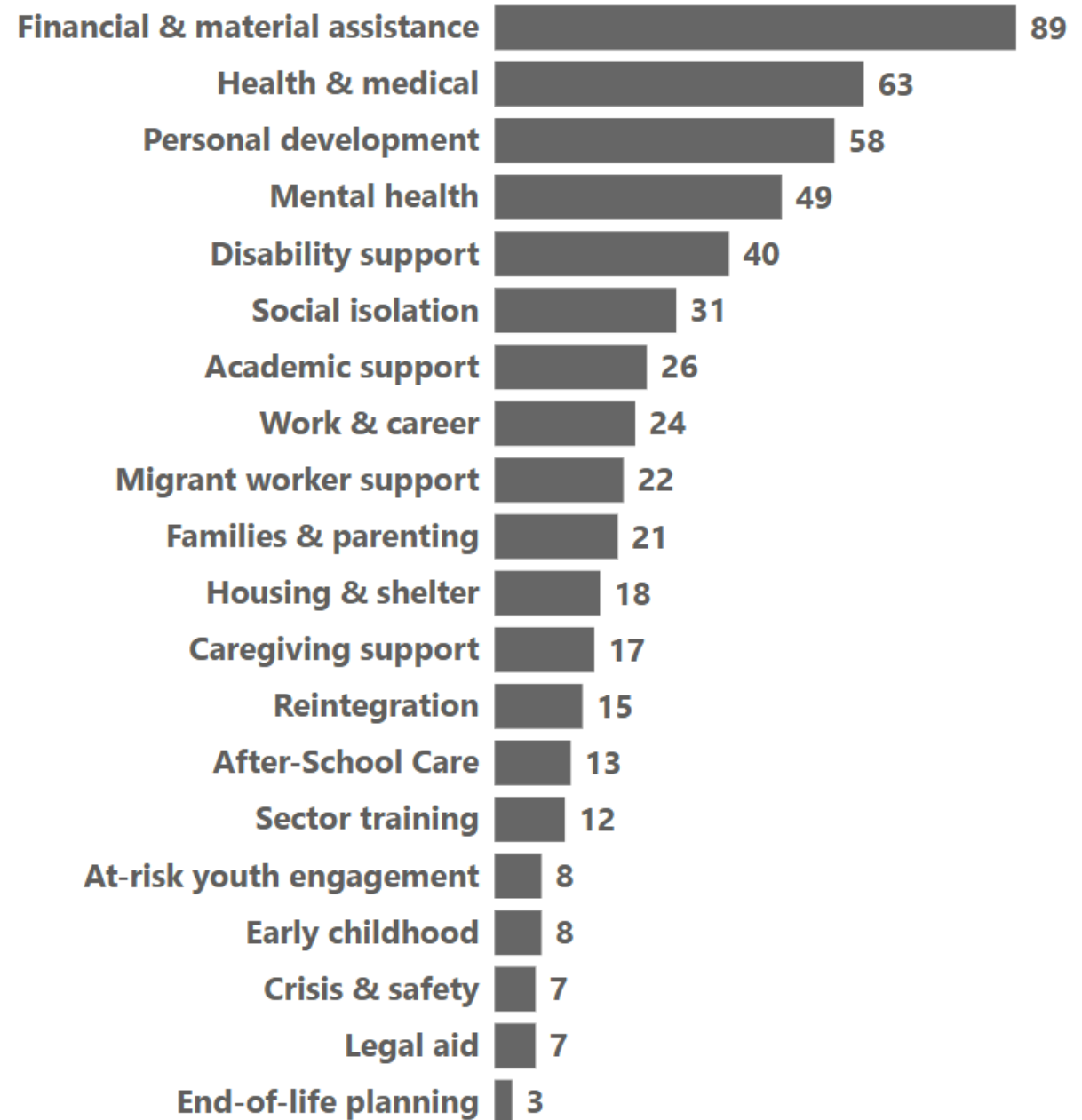
There are **531 non-government funded services** run by **203 SSAs**



Sector is diverse

We run services for many kinds of needs, ranging from financial & material assistance, to mental health, to end-of-life planning

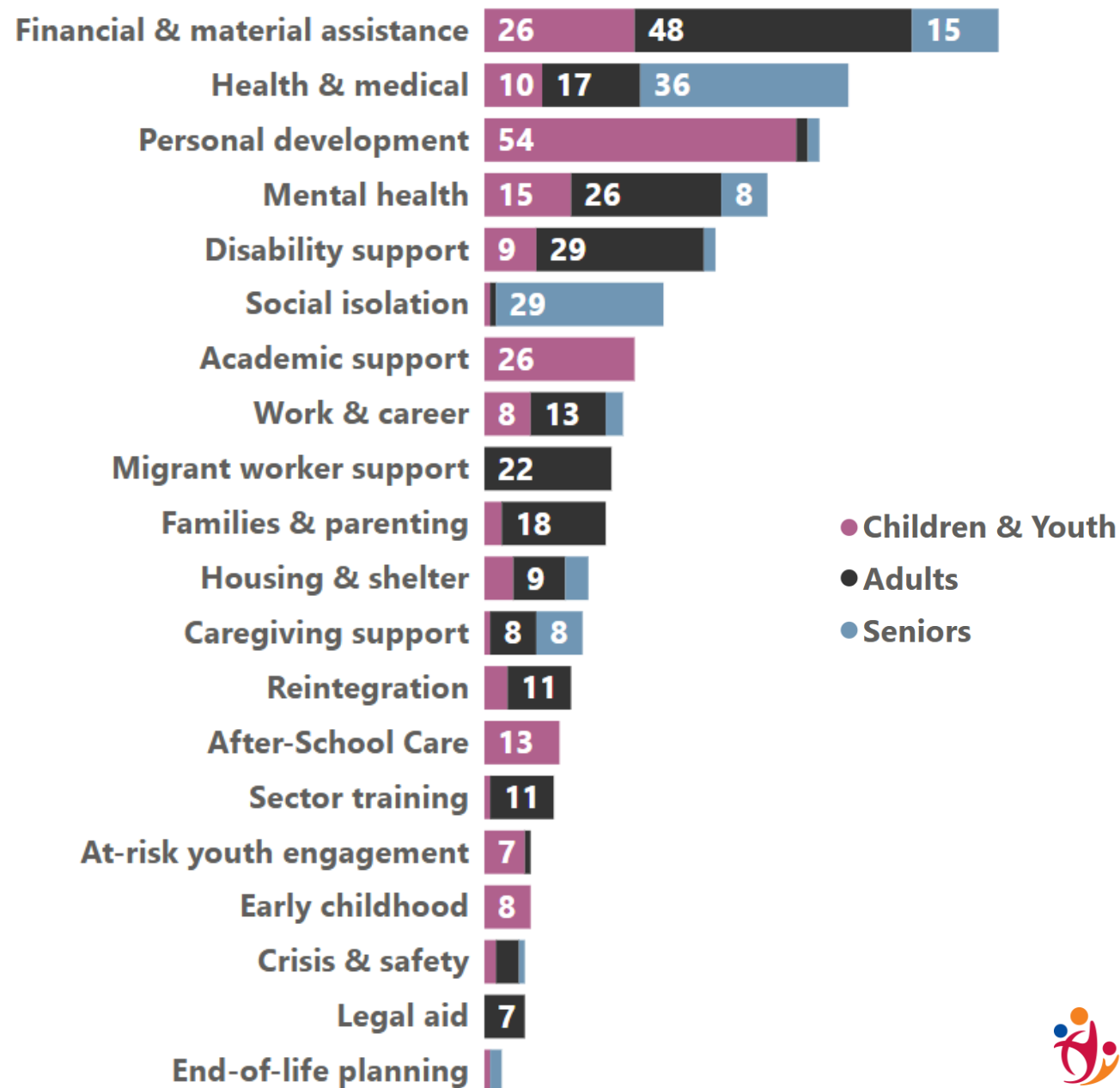
No. of non-government funded services



Sector serves all ages

- 227 for adults
- 194 for children & youth
- 110 for seniors

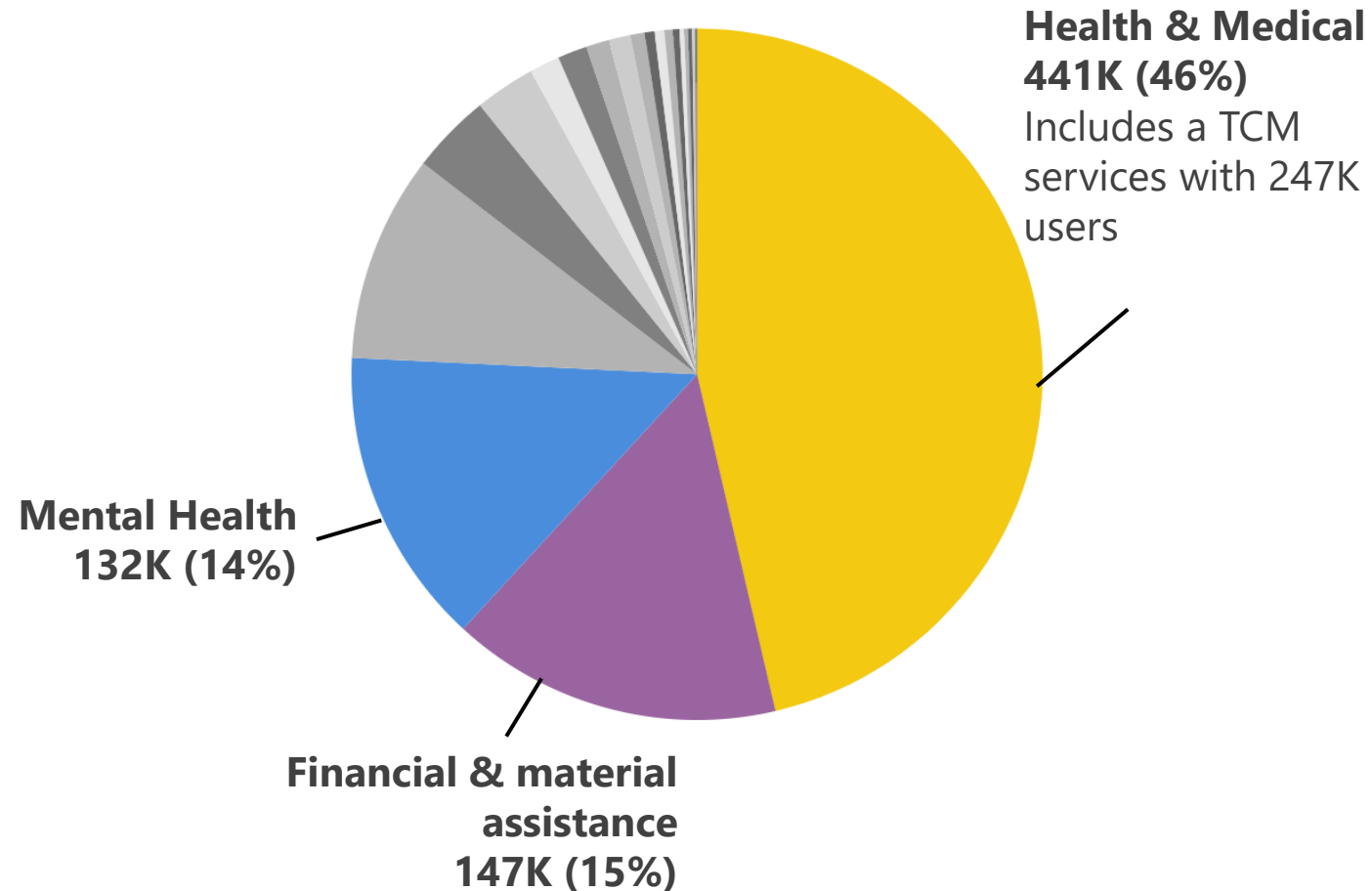
No. of non-government funded services, by age profile of primary user



Seems to touch many lives.....

- Over **951,000 non-unique users¹** were reached; some may be reached by multiple SSAs
- 45% reached by **Health & Medical services**, followed by **Financial & Material Assistance** and **Mental Health** services

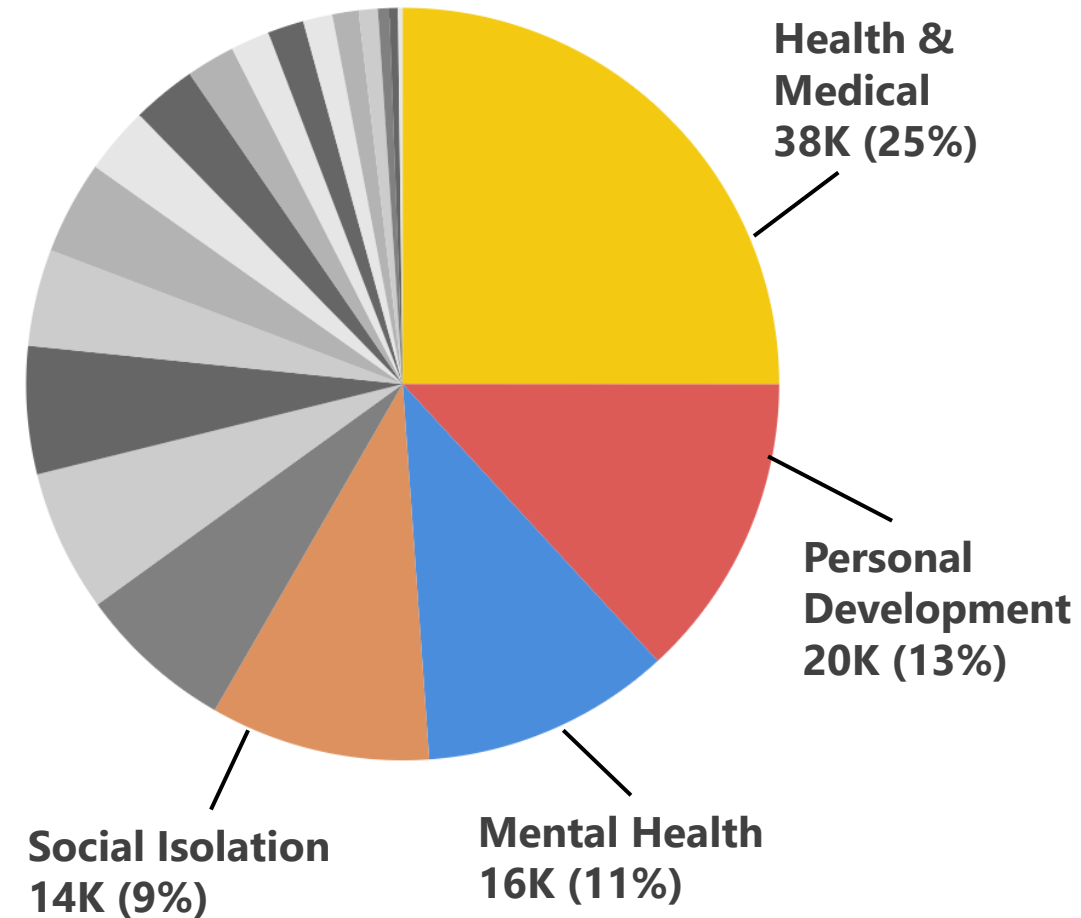
No. of non-unique users reached by non-government funded services



But how many people do we really serve?

- Based on structured programmes* only, number went down to **152k non-unique users**. Actual number is likely lower, as some are served by multiple SSAs.
- Service types with the most users are **Mental Health, Personal Development, and Social Isolation** services

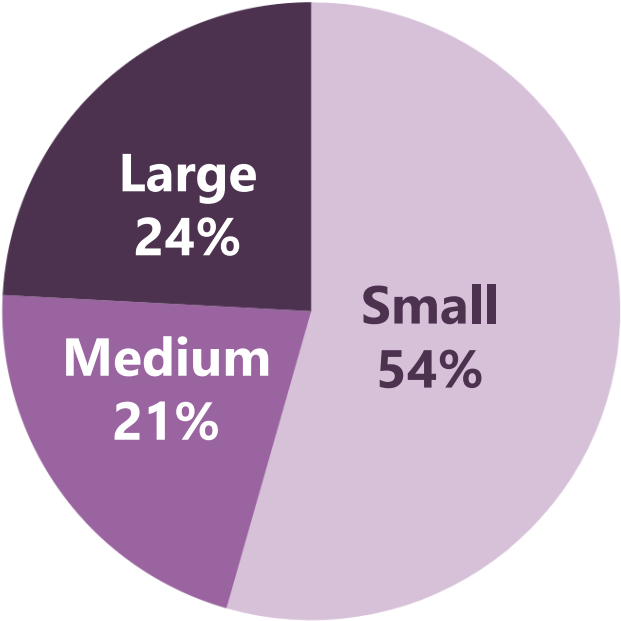
No. of non-unique users served by structured non-government funded services



* We define structured services those which either a) follow a specific curriculum/intervention to create desired change or b) serves the same group of service users over a period of time. This was inferred from info submitted by SSAs.

Most non-government funded services run by small SSAs managing no more than 3 services

Proportion of services provided*



- Small (TOE <\$3mil)
- Medium (TOE \$3mil - \$10mil)
- Large (TOE >\$10mil)

Number of services provided*



*Figure excludes 22 services by 8 providers with missing or negative TOE data.

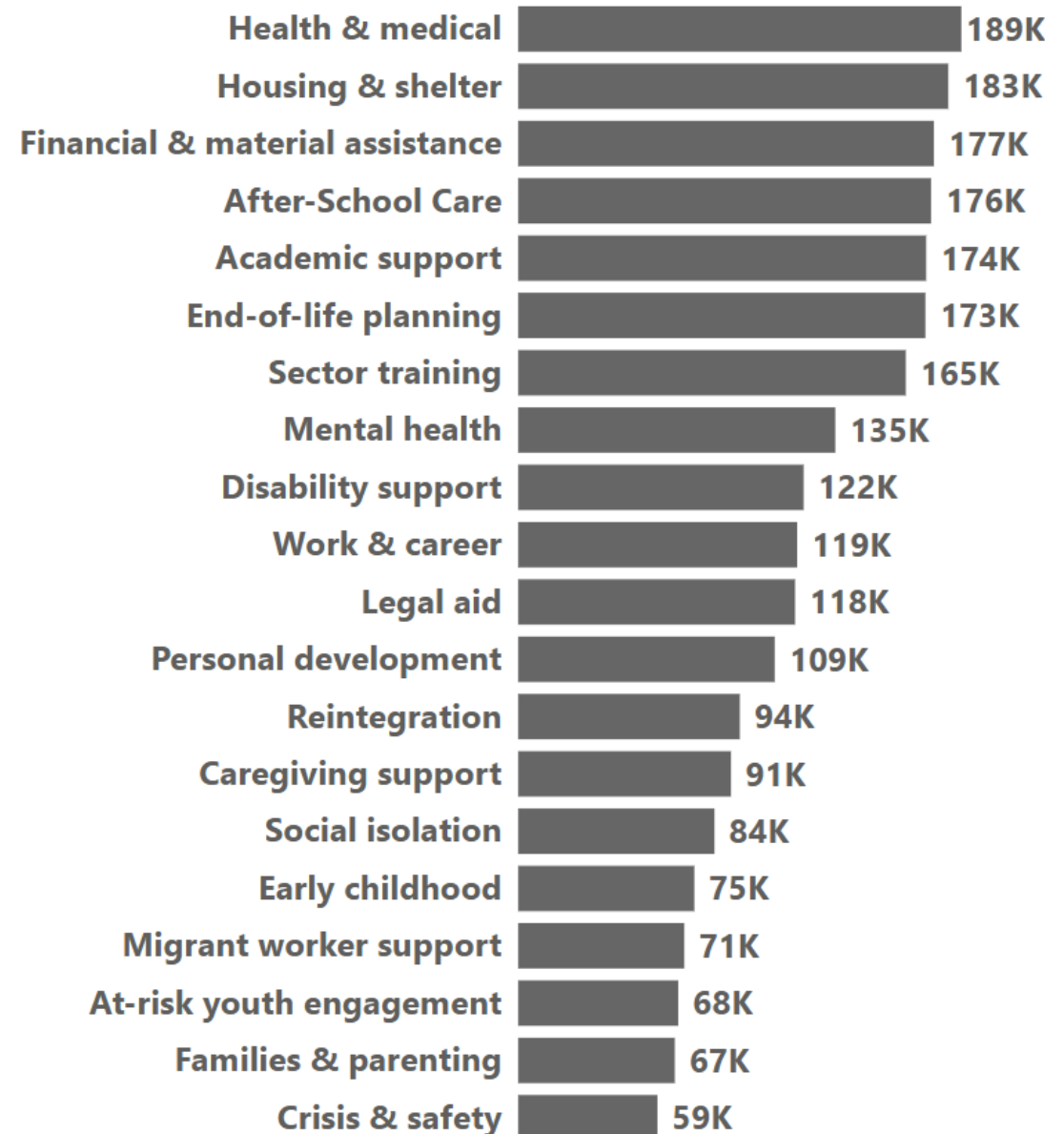
Total programme expenditure is \$71.8m

Some types of non-government funded services cost more to run.

Notes:

- Analysis assumed the lower limit of each band (e.g. where “\$50,000 to \$100,000” was selected, \$50,000 was the assumed cost)
- Thus, actual expenditure will be much higher.
- There is likely some “noise” in the data as funding duration was not specified, e.g. “per year”

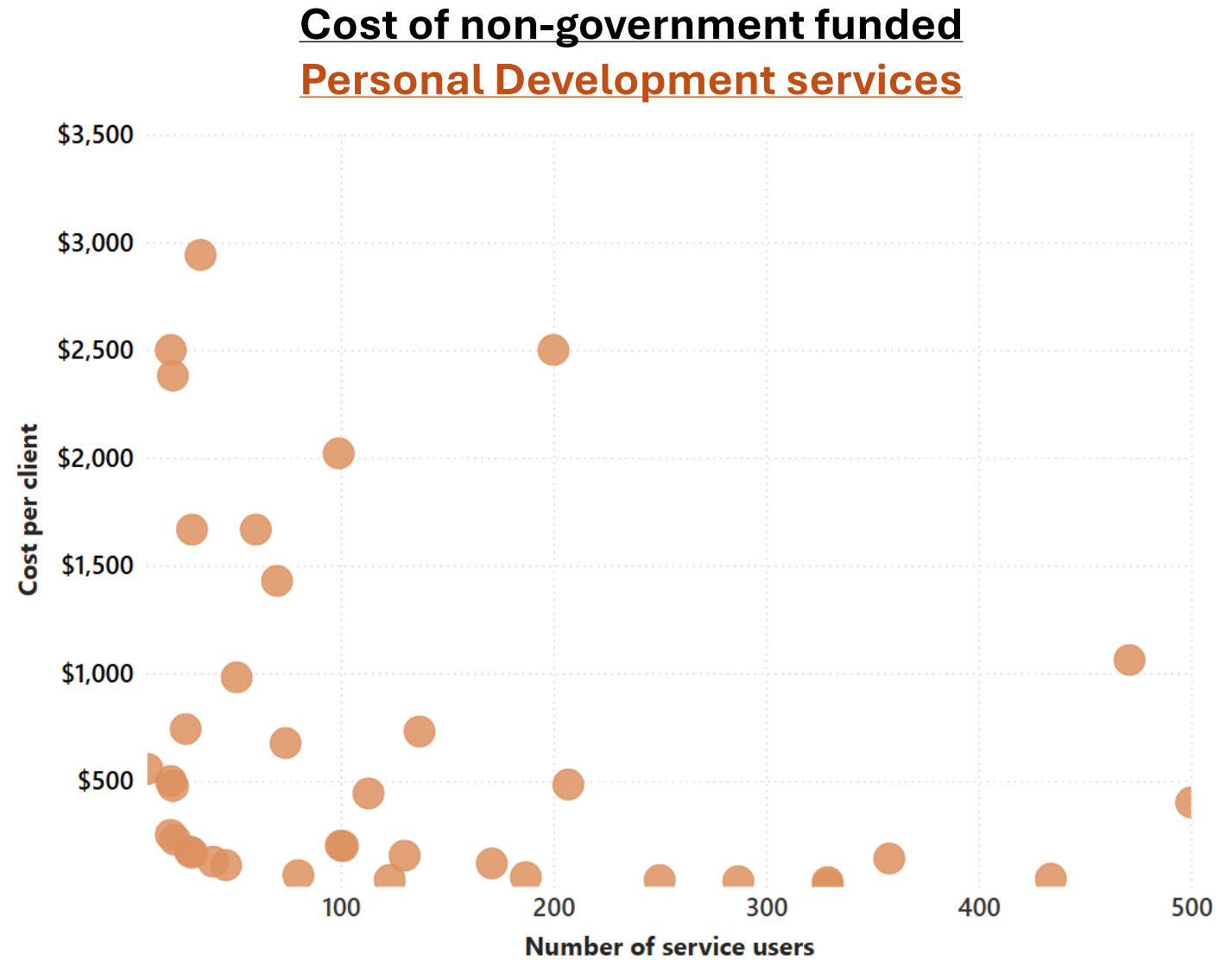
Average expenditure per programme (\$)



Cost of serving a client varies widely

Notes:

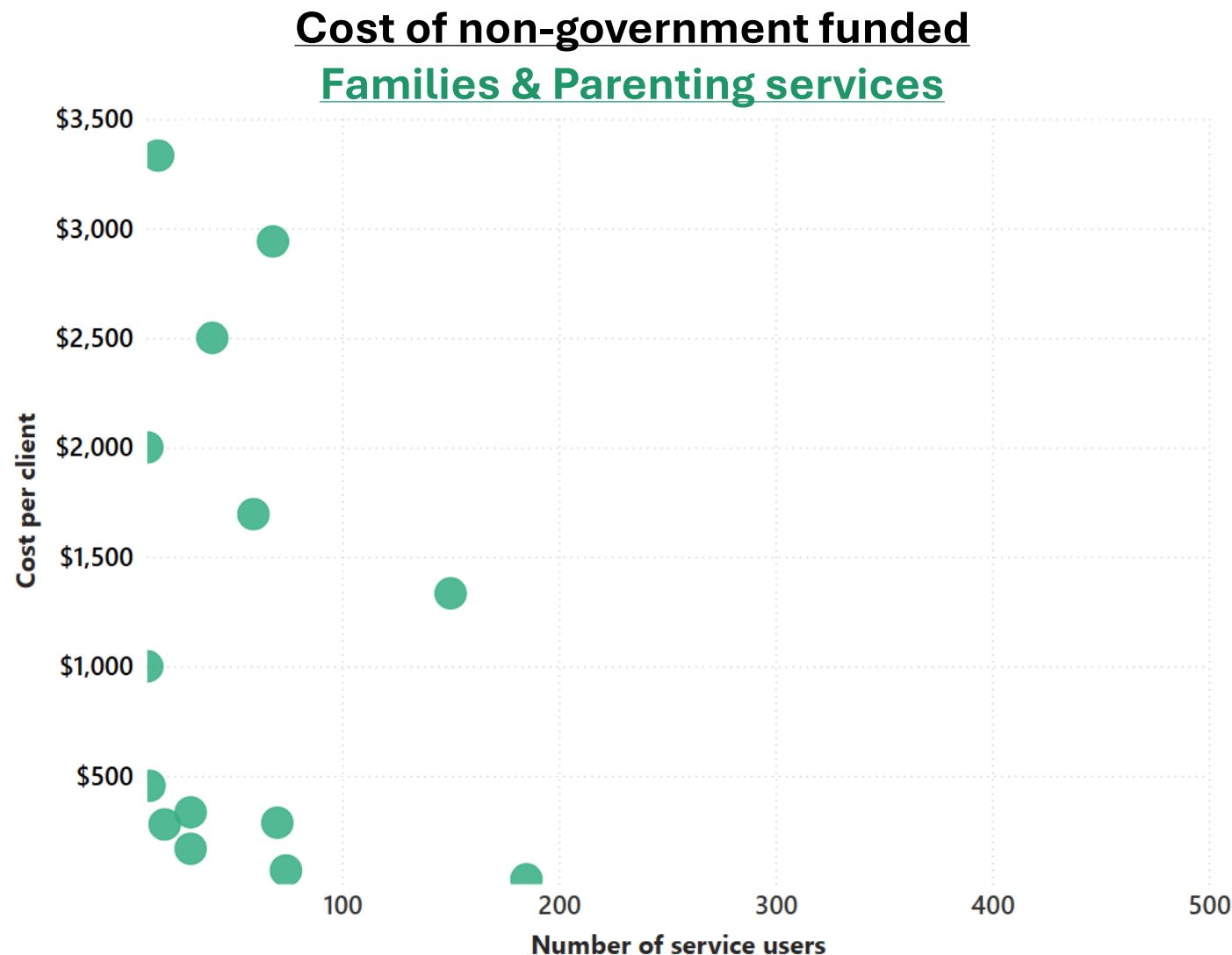
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Cost of serving a client varies widely

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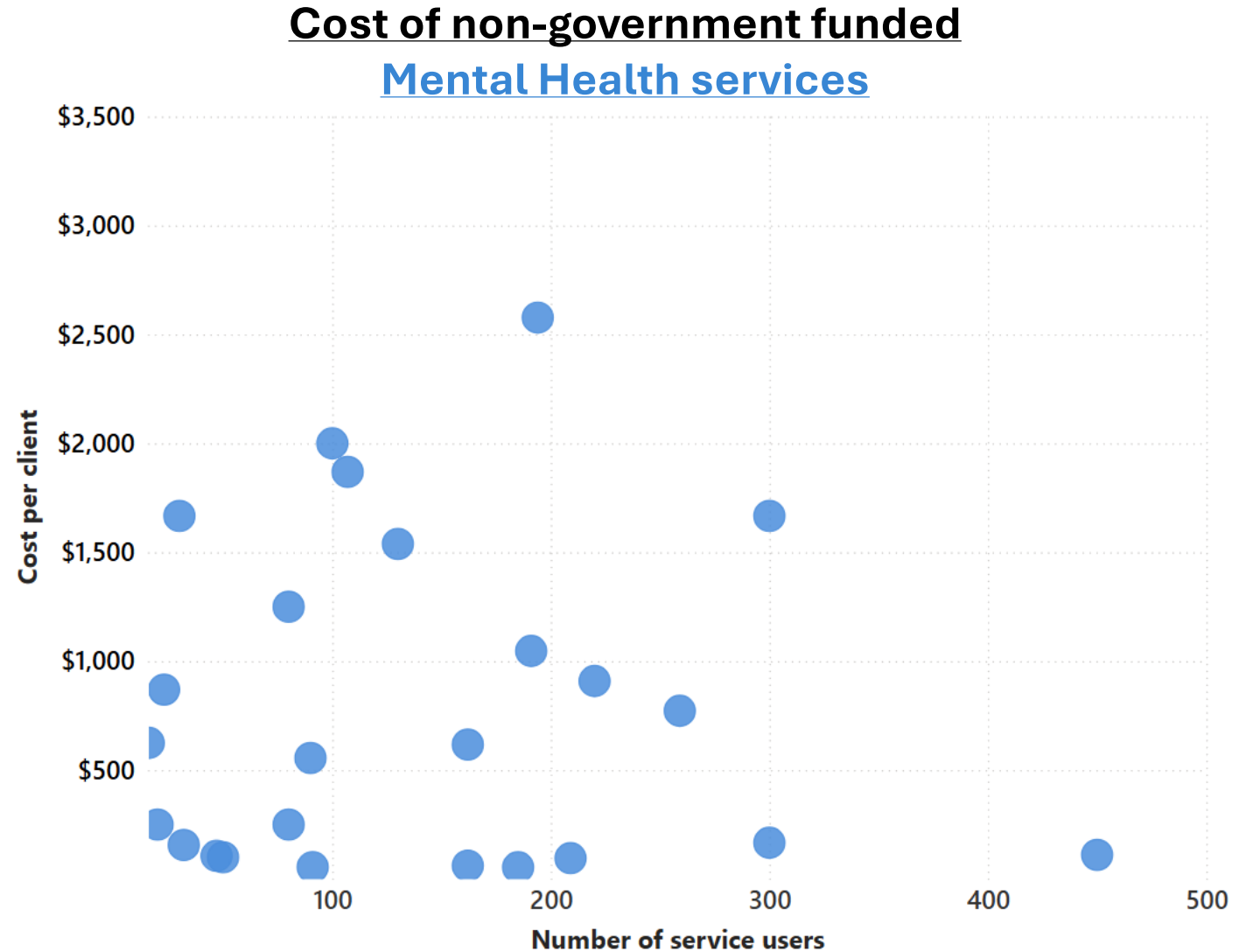
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Cost of serving a client varies widely

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In Summary...

- We have created a diverse ecosystem of support
- Costs vary widely, even within similar services
- Multiple SSAs may be providing the same type of service
- Without coordination, users may get lost in the maze
- How might we know which approaches work best for the service user?

Q1. What might be the opportunities and challenges of having so many services, for a service user?



**Q2. How might we improve
the sector, so that the 203
SSAs could behave as one
connected ecosystem?**



Idea

Q3. What might change for users and SSAs if we had a consistent way to understand our impact?



**Change for
User**

**Change for
SSA**

SG60 Towards Sustainability Fund

1. Yesterday, NCSS launched a new grant initiative that provides \$30,000 to eligible SSAs, aiming to recognise contributions of SSAs as part of SG60 celebrations
2. Grant is part of a two-stage process to build stronger evaluation capabilities across the sector:
 - **Stage 1** helps an SSA develop its Theory of Change for its most impactful programme(s). The SG60 Towards Sustainability Fund is awarded at this stage.
 - **Stage 2** supports SSAs further in building evaluation capabilities including onboarding to the Sector Evaluation Framework (SEF)

Limitations of Data

Scope of Data	<ul style="list-style-type: none">• Shows what the sector provides, not what users need• Does not show how effective services are• Only self-reported non-government funded programmes captured
Data Quality	<ul style="list-style-type: none">• Data collected was inconsistent and sometimes vague• Timeframe for reporting for service users was not defined clearly• Programme costs given in brackets
Data Analysis	<ul style="list-style-type: none">• There may be better ways to categorise services for analysis (e.g. intervention type)